

Overview

This report provides summary information on all Requests for Proposal (RFPs) sent by Developmental Pathways (DP) for the entirety of Fiscal Year 2017 (7/1/2016—6/30/2017). The report summarizes RFPs sent for the following programs: HCBS-CES, HCBS-DD, HCBS-SLS, and State SLS and includes some information on incoming statewide RFPs. Data are current as of 11/7/17.

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Explanation of Terms Used

- RFPs Submitted:** Total number of unique lines on the RFP tracking; clients may have multiple lines when multiple RFPs have been sent for the same client.
- RFPs Placed:** Total number of RFPs with placement reported
- RFPs Withdrawn:** Total number of RFPs where the case manager, client, and/or guardian requested that the RFP be marked withdrawn
- RFPs With No Placement:** Total number of RFPs where no placement was found, regardless of the number of provider responses, and the outcome was reported
- RFPs With No Response:** RFPs where there were no provider responses
- RFPs Listed as Active:** Total number of RFPs where the final status was not reported, and/or which remain open as of the date the reporting was pulled. There were no remaining requests active as of the date of analysis.
- DP Affiliated Entity:** Continuum of Colorado

Overview of Total RFPs

Total Number of RFPs Sent:	2,788 ¹	
Total Number of RFPs Sent by Developmental Pathways:	2,701	96% of total RFPs ²
Total Number of Statewide RFPs:	87	2% of total RFPs ³
Total Number of RFPs With Zero (0) Positive Responses:	399	15% of total RFPs ³
Total Number of RFPs with One (1) or More Positive Responses:	2,302	83% of total RFPs ³
Number of RFPs that Resulted in Placement:	903	32% of total RFPs
Total Unique Clients Represented:	1,042	
Number of Clients with Multiple RFP IDs:	599	57% of total clients

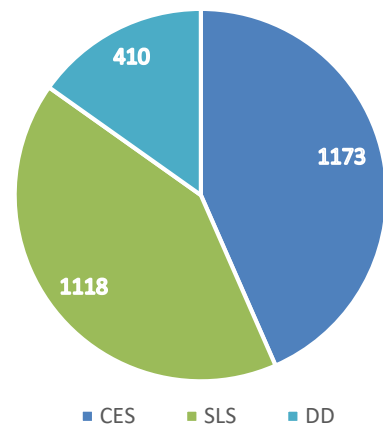
Summary by Waiver

Number of RFPs Submitted

A total of 2,701³ RFPs were requested by case managers from Developmental Pathways and sent by our CCB in fiscal year 2017. Of those 2,701 RFPs:

- 1543% were sent for individuals on the HCBS-CES waiver
- 41% were sent for individuals on the HCBS-SLS waiver
- 1543% were sent for individuals on the HCBS-DD waiver

Submitted RFPs



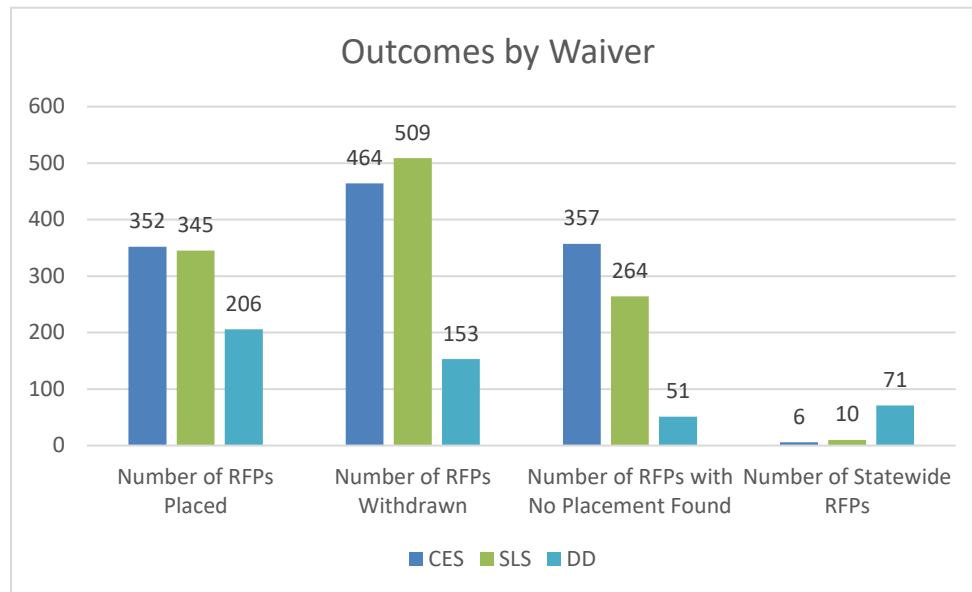
¹ This total includes RFPs sent by request of other CCBs and RFPs that were requested by case managers from Developmental Pathways. RFPs sent by request of other CCBs are referred to as statewide RFPs in this report.

² DP does not track outcomes for statewide RFPs, therefore, this data is reflective of RFPs sent for the HCBS-CES, HCBS-SLS, and HCBS-DD waivers, as well as State SLS.

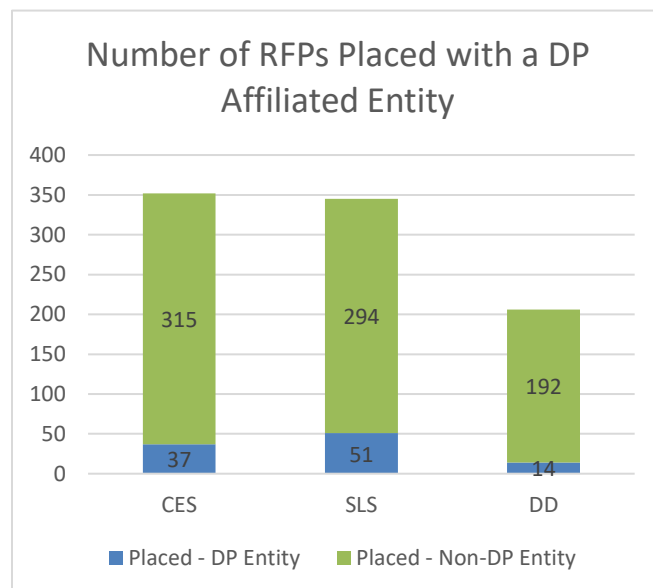
³ Percentages may not equal 100% due to rounding.

Outcomes by Waiver

Of the total 2,788 RFPs that were sent (requested by both other CCBs and Developmental Pathways case managers), a total of 903 (32%) were placed with a provider, 1126 (40%) were withdrawn, 672 (24%) resulted in no placement being found⁴ and 87 (3%) were statewide RFPs.



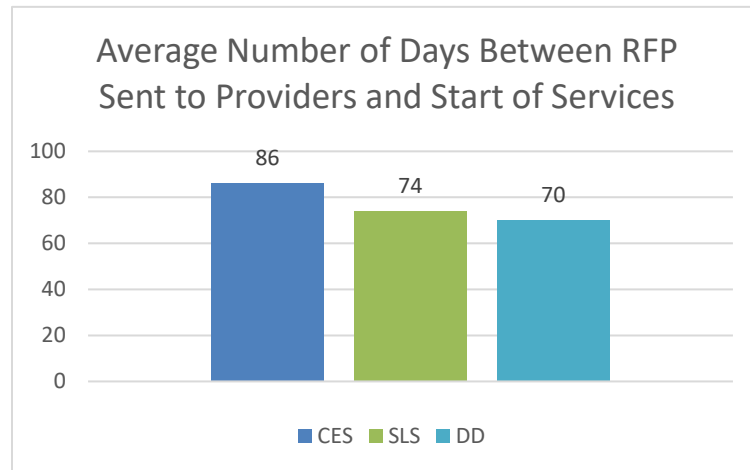
Percent of Individuals Placed with a DP Affiliated Entity



Of the 903 RFPs that resulted in placement with a provider, a total of 102 placements (11.3%) were with Continuum of Colorado, an organization affiliated with DP.

⁴ No placement found refers to the overall placement status of the requested service; as per the explanation of terms (page 1); there may or may not have been provider responses for these service requests.

Average Number of Days Between RFPs Sent to Providers and the Start Date of Services



For RFPs that resulted in placement, across all waivers there was an average of 77 days (approximately 2.5 months) between when the RFP was sent to providers and when the individual began services with the chosen provider. This span includes time for the providers to review and respond to the request; time for the case manager to forward the responses to the person in services and/or their representative(s); time for the person

in services to meet with, interview, and select providers; and time for the team to determine the amount/scope/frequency and duration of services and revise the service plan.

The data show that CES services take longer to place and begin services. Anecdotal information suggests that this may be due to families feeling overwhelmed and struggling to find the time to meet with providers and get services established. Additionally, there are likely provider capacity issues that exacerbate these timelines, as demonstrated by the no response rates later in this report.

Summary by Provider

This chart shows the frequency with which each provider was selected to provide services as a result of the RFP process, by waiver, sorted by total number of selections.

Agency Selected	CES	SLS	DD	Total
Continuum of Colorado	37	51	14	102
Angels Family LLC	37	29	1	67
Parker Personal Care Homes	40	4	8	52
The Child and Family Therapy Center of Denver	36	1	0	37
Behavior Services of the Rockies	10	5	16	31
R & A Home Care	12	11	0	23
To the Rescue	2	19	2	23
Deluxe Homehealth Care Agency	5	13	0	18
Divine Royal Care	9	6	5	20
Metro Music Therapy	12	8	0	20
Boulder Analysts	11	3	5	19
Integrated Life Choices	2	9	8	19
People's Day Services	9	4	5	18

Agency Selected	CES	SLS	DD	Total
Foundations for Successful Living	11	6	0	17
Angels Service LLC	7	9	0	16
Golden Medical Transportation Services	12	3	1	16
Support Inc.	1	0	14	15
Hands to Heart Therapeutic Massage	9	5	0	14
Spectrum	0	4	10	14
Act of Kindness	0	8	5	13
Ariel Clinical Services	3	2	8	13
Thrive Community Options	0	8	5	13
Highpointe	0	6	5	11
Moved by Music	9	2	0	11
Shared Touch	0	10	1	11
Stepping Stone	0	7	3	10

Agency Selected	CES	SLS	DD	Total
Homeward Inc.	2	5	2	9
Care and Community	1	7	0	8
Careprox	2	3	3	8
PASCO	2	3	3	8
Real Care Inc.	1	1	6	8
Sample Supports	0	2	6	8
Venezia Innovative Services	0	3	5	8
A-1 Home Care	4	2	0	6
Bethesda Lutheran Communities	0	2	5	7
Multiple Providers	2	7	1	10
The Foundation Behavioral Services	3	4	0	7
Colorado Massage Agency	3	3	0	6
Excel Services Network	6	0	0	6
Actualize Behavior Alternatives	0	3	2	5
Angels of Colorado	1	6	0	7
Blue Moon Counseling	2	2	1	5
Bridges of Colorado	0	0	5	5
Rehabilitative Rhythms	5	0	0	5
ABA Services of the Front Range	5	0	0	5
Ability Specialists	0	4	0	4
Amy Wilson/Colorado Music Therapy Services	3	1	0	4
Dungarvin	0	1	3	4
Garden Inc.	1	3	0	4
Megan's Place	4	0	0	4
Praying Hands Ranch	4	0	0	4
Wellspring Community	0	4	0	4
Alpine Homecare	0	3	0	3
AOI Home Care	2	1	0	3
Community Intersections	0	2	1	3
Cottonwood Community Alternatives	0	1	2	3
Eclipse Therapy	1	0	2	3
Encouraging Development	0	2	1	3
Gentle Touch Massage Therapy	2	1	0	3
Gold Star Learning Options Inc.	2	1	0	3
Laradon	0	0	3	3
Life Enrichment Opportunities	0	3	0	3
Loving Life Host Homes	0	1	2	3
More Maitri	0	0	3	3
Nehemiah Behavioral Health	0	0	3	3

Agency Selected	CES	SLS	DD	Total
Progressive Counseling	0	2	1	3
Rocky Mountain Human Services	2	0	1	3
Steiner SILS	1	1	1	3
Trellis	0	3	0	3
Activity Options	1	0	1	2
Ana's House Cleaning	1	1	0	2
Anchor Consultation and Care	0	2	0	2
Belk Model	0	0	2	2
Bending Birch Behavioral Services	2	0	0	2
Community Choices Day Services	0	0	2	2
Community Living Alternatives	0	1	1	2
Community Support Services	0	1	1	2
DDRC	0	2	0	2
Firefly Autism	2	0	0	2
Insights	0	2	0	2
Michelle Kreska	0	0	2	2
Mosaic Denver	0	1	1	2
Mountain Sound Music Therapy	1	1	0	2
New Day	0	0	2	2
New Genesis	0	0	2	2
O'Hana Service Agency	0	2	0	2
Stars and Stripes Transportation	0	1	1	2
United Providers	0	0	2	2
5 Star Gold Care	0	0	1	1
Active Community Access	0	1	0	1
Alternative Support	0	1	0	1
Autism Behavior Services	0	1	0	1
Beyond Classroom Walls	1	0	0	1
Caring Hands Community Services	0	1	0	1
Caring Voices	1	0	0	1
Colarity	0	0	1	1
Colorado Autism Consultants	0	1	0	1
Community Partnerships and Associates	0	0	1	1
Consultants for Children	1	0	0	1
Continuum Autism Spectrum Alliance	1	0	0	1
Dial Assist	0	0	1	1
Durable Life Skills	0	1	0	1
Emerge	1	0	0	1

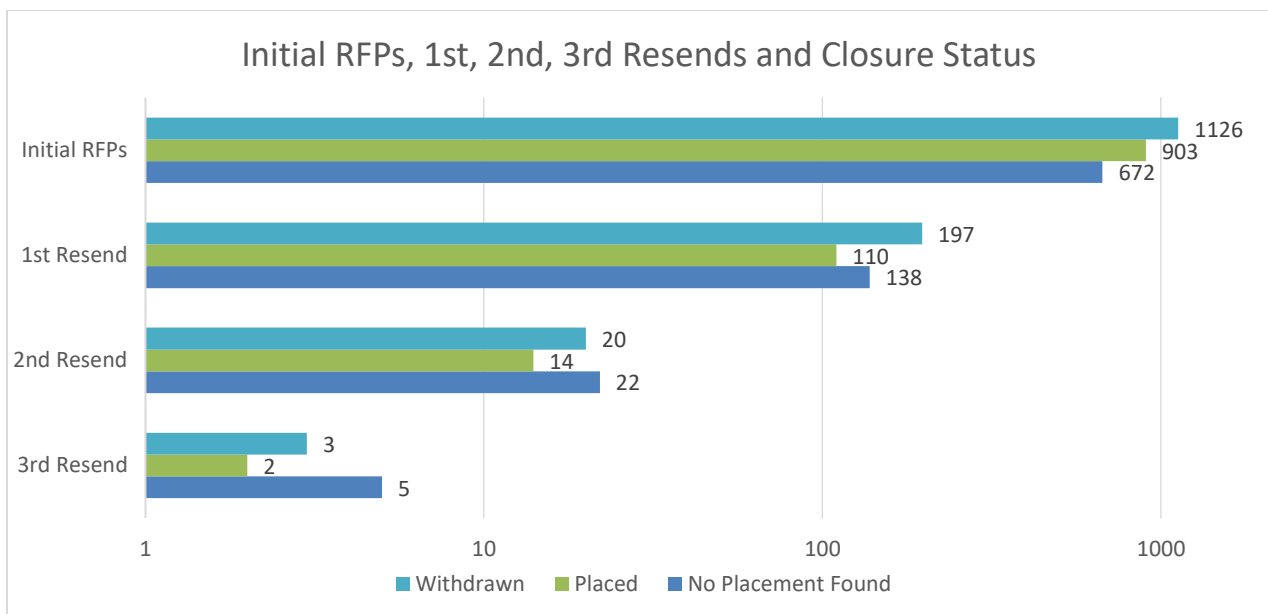
Agency Selected	CES	SLS	DD	Total
Everclean Colorado	1	0	0	1
Friends for Life	1	0	0	1
Jewish Family Service of Colorado	0	0	1	1
Lifelong	1	0	0	1
Lori K. Benson MT-BC	0	1	0	1
Lynelle Zackroff	0	0	1	1
Quality Service Connections	1	0	0	1
RM3C	0	0	1	1
Royal Adult Day Center	0	1	0	1

Agency Selected	CES	SLS	DD	Total
SCC: Alternative Support Services	0	0	1	1
Shalom Denver	0	1	0	1
Smith Agency	0	0	1	1
Special Kids Special Families	1	0	0	1
TLC Connections	0	0	1	1
Walkabout Village	0	1	0	1
Xanadu 2	0	1	0	1
Zesty Enterprises	0	0	1	1
Total	352	345	206	903

Summary of Resent RFPs

During FY17, RFPs that needed to be resent were tracked on the same line of data, rather than closing the original RFP and creating a new RFP ID and multiple lines for the same request. RFPs that had not received a response by the due date (a week after the RFP was originally sent) were automatically resent for the 1st resend. CMs had to submit requests for 2nd and 3rd resends. RFPs that were placed after being resent (any number of times) may not have necessarily been placed because of a provider responding to a resent RFP.

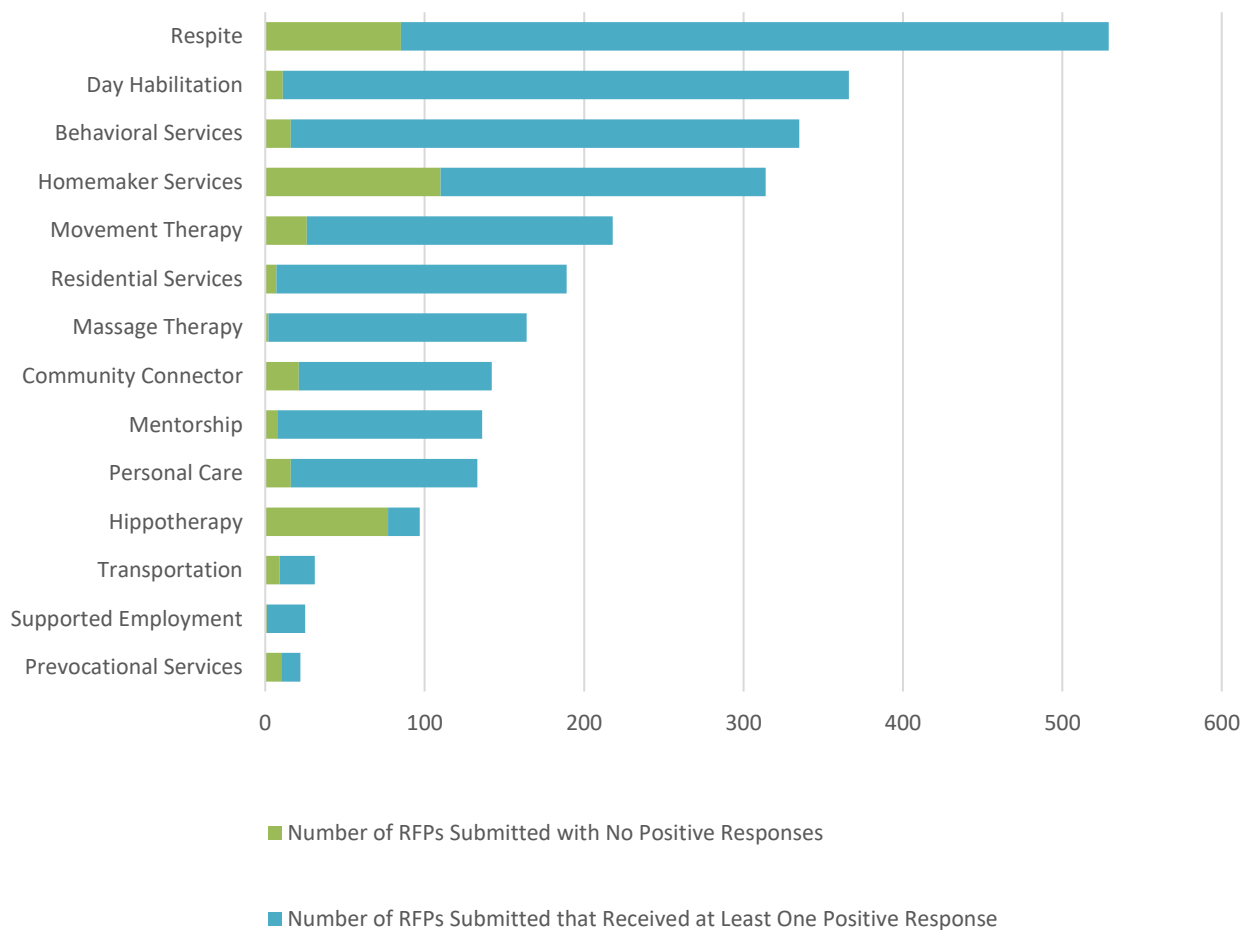
Out of the 2,701 RFPs that were sent by our CCB, 445 had a 1st resend, 56 had a 2nd resend, and 10 had a 3rd resend.



RFP No Response Reporting

Of the 2,701⁵ RFPs sent by our CCB, 399 received no positive responses⁶. This chart shows the number of RFPs that received no positive responses compared to the total number of RFPs sent requesting each service.

Number of RFPs that Received No Positive Responses as a Portion of All RFPs Submitted



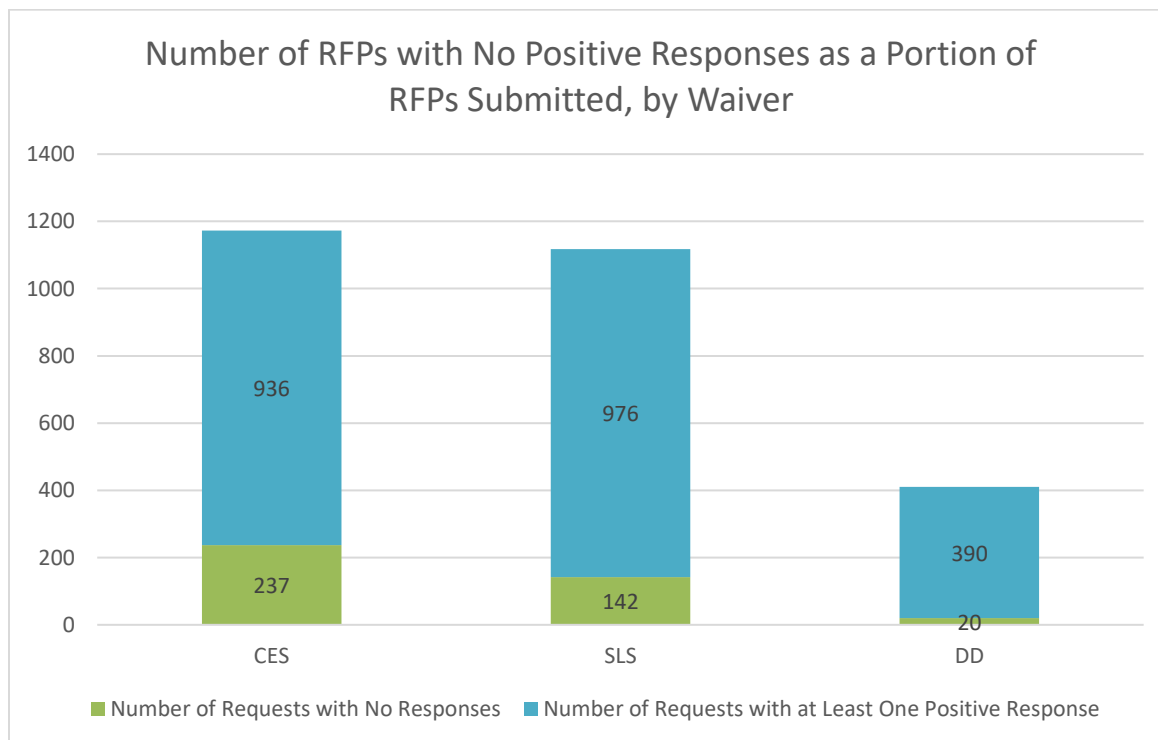
⁵ This number does not include statewide RFP requests, as Developmental Pathways does not track outcomes for statewide RFPs.

⁶ Refer back to the explanation of terms for more information.

The following table details the numbers and percentages of RFPs per service receiving no response. Services with the highest percentage of RFPs submitted are highlighted.

Service Category	Number of RFPs Submitted	Percent of RFPs Submitted	Number of RFPs Submitted with No Positive Responses	Percent of RFPs Submitted with No Positive Responses
Homemaker Services	314	12%	110	28%
Respite	529	20%	85	21%
Hippotherapy	97	4%	77	19%
Movement Therapy	218	8%	26	7%
Community Connector	142	5%	21	5%
Behavioral Services	335	12%	16	4%
Personal Care	133	5%	16	4%
Day Habilitation	366	14%	11	3%
Prevocational Services	22	1%	10	3%
Transportation	31	1%	9	2%
Mentorship	136	5%	8	2%
Residential Services	189	7%	7	2%
Massage Therapy	164	6%	2	1%
Supported Employment	25	1%	1	0%
Totals	2701	100%	399	15%

Requests for services made by individuals on the HCBS-CES waiver were most likely to garner no responses.



Requests made for Individuals on the CES waiver were least likely to garner positive responses (data highlighted in the table below). Individuals on the SLS and DD waivers with a SIS support level of 6 were the second least likely to garner positive responses. There are no significant differences among the rate of no response among the other support levels. Because so few requests were made for individuals with a SIS support level of 7, no conclusions can be drawn from those data.

Number of RFPs Submitted Compared to Number of RFPs with No Response, by SIS Support Level			
SIS Support Level	Number of Requests	Number with No Positive Responses	Percent with No Positive Responses
1	296	41	13%
2	526	56	15%
3	193	18	14%
4	193	14	13%
5	197	15	12%
6	102	15	20%
7	4	0	0%
No Support Level	1190	240	29%
Total	2701	612	22%

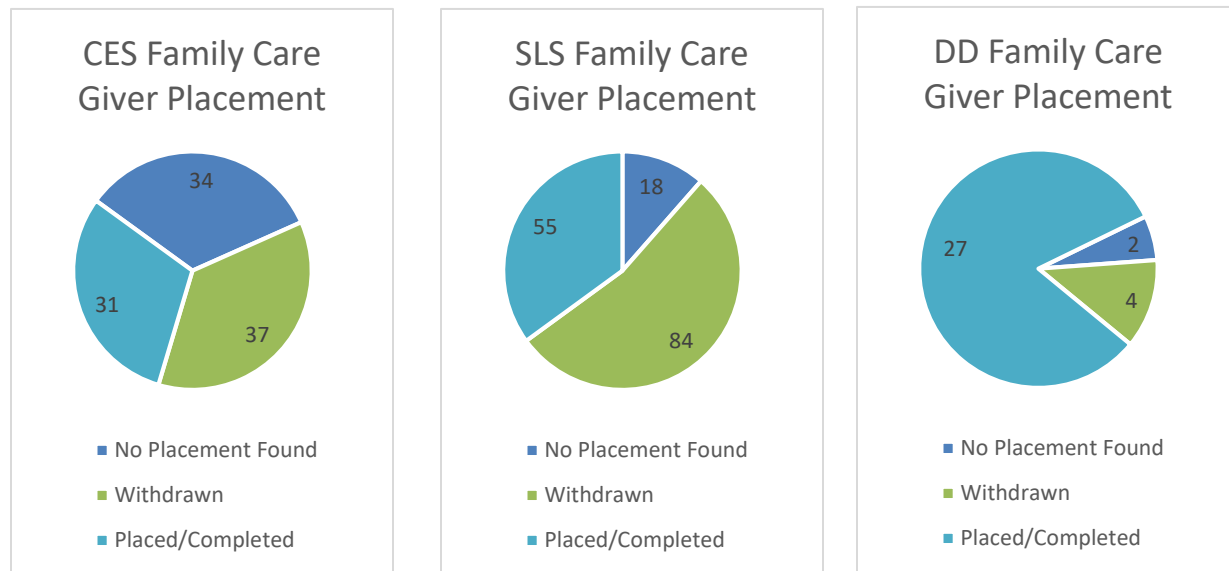
RFPs with a Family Care Giver Request

The Family Caregiver Act allows for the delivery of services and supports for persons with developmental disabilities to be provided by a family caregiver. Family caregivers must currently be employed by a Program Approved Service Agency (PASA) to receive payment for the delivery of services to an individual.

Family Care Giver Placement			
Program	Total Family Care Giver Requests	Percent Not Placed	Percent of Requests Made
DD	33	6%	11%
SLS	157	11%	54%
CES	102	33%	35%
Total	292	19%	

Family Care Giver is most requested from individuals on the SLS and DD waivers. Anecdotal evidence suggests families view the Family Care Giver option as beneficial when an individual transitions onto an adult waiver, as this option allows for the choice of family members as service providers.

The following charts show the number of RFPs with a Family Care Giver request that were placed/completed, withdrawn, or no placement was found.



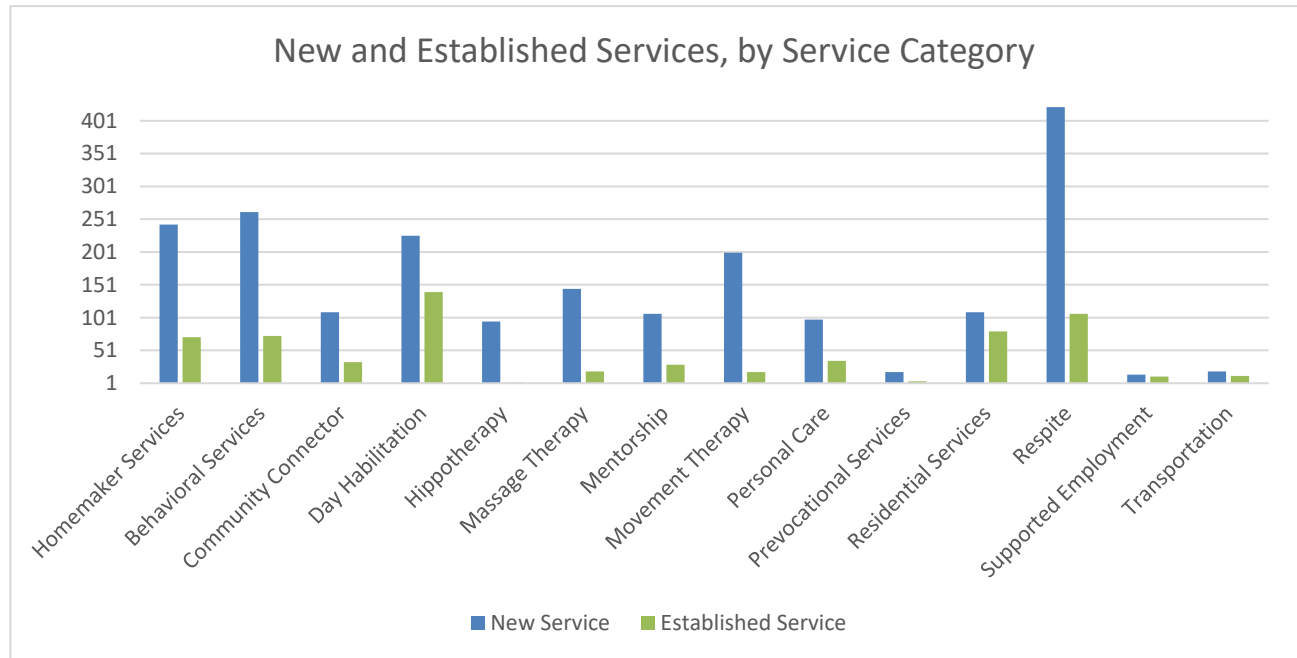
The following table shows the number of placed/completed Family Care Giver RFP requests by service. Services that did not have any Family Care Giver requests have been excluded.

Service Category	Placed/Completed	Total Family Care Giver Requests	Total RFP Requests	Percentage Placed ⁷
Respite	37	107	529	37%
Homemaker Services	14	48	314	16%
Personal Care	15	48	133	16%
Residential Services	24	30	189	10%
Community Connector	7	20	142	7%
Day Habilitation	11	19	366	7%
Mentorship	2	13	136	4%
Behavioral Services	1	3	335	1%
Transportation	2	3	31	1%
Supported Employment	0	1	25	0%
Totals	113	292	2701	

⁷ Percentages may not equal 100% due to rounding

New/Established Service RFPs

Requested services were also tracked on whether the service was an established service on the individual's plan (and the individual/family was seeking a new provider), or if it was a new service for the individual (and thus no previous providers were in place). The following chart shows the number of new services compared to established services, by service category.



The following table shows the number of new and established RFPs requested by service.

Of new services:

- Respite, Behavioral Services, and Homemaker Services are the **most requested** services (highlighted green)
- Hippotherapy, Homemaker Services, and Respite are the **least likely to be placed**

- Residential, Day Habilitation, and Respite are the **most requested** services (highlighted green)
- Hippotherapy, Prevocational Services, and Homemaker Services are the **least likely to be placed**

Of established services:



The data show that new services are more difficult to place (27% no placement found) than established services (18% no placement found).

	New Service			
Service	No Placement Found	Total Requests	Percent Not Placed	Percent of Requests Made
Hippotherapy	57	95	60%	5%
Homemaker Services	90	243	37%	12%
Respite	127	422	30%	20%
Personal Care	28	98	29%	5%
Movement Therapy	56	200	28%	10%
Massage Therapy	41	145	28%	7%
Mentorship	27	107	25%	5%
Behavioral Services	56	262	21%	13%
Transportation	4	19	21%	1%
Community Connector	22	109	20%	5%
Day Habilitation	39	226	17%	11%
Supported Employment	2	14	14%	1%
Prevocational Services	2	18	11%	1%
Residential Services	10	109	9%	5%
Total	561	2067	27%	

	Established Service			
Service	No Placement Found	Total Requests	Percent Not Placed	Percent of Requests Made
Hippotherapy	2	2	100%	0%
Prevocational Services	2	4	50%	1%
Homemaker Services	23	71	32%	11%
Supported Employment	3	11	27%	2%
Massage Therapy	4	19	21%	3%
Respite	21	107	20%	17%
Personal Care	7	35	20%	6%
Behavioral Services	13	73	18%	12%
Transportation	2	12	17%	2%
Day Habilitation	21	140	15%	22%
Mentorship	4	29	14%	5%
Community Connector	4	33	12%	5%
Movement Therapy	2	18	11%	3%
Residential Services	3	80	4%	13%
Total	111	634	18%	

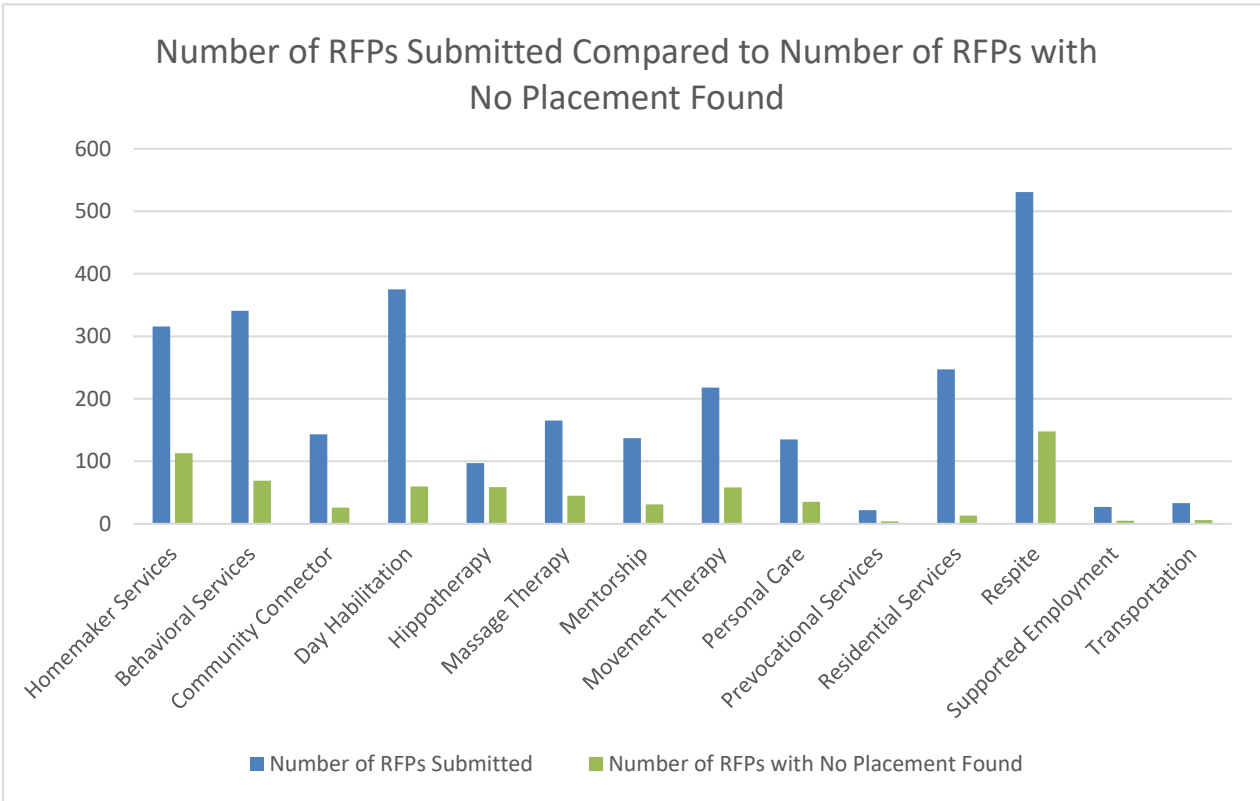


RFP Final Status Reporting (“No Placement Found” Reporting)

The following table shows the frequency at which specific services are placed, withdrawn, or result in no placement being found, sorted in order of the services for which a provider is most frequently not found (percent not placed).

Services with the highest percent of requests made are highlighted.

Category of Service Requested	No Placement Found	Withdrawn	Placed/Completed	Total Requests	Percent Not Placed	Percent of Requests Made
Hippotherapy	59	34	4	97	61%	3%
Homemaker Services	113	124	77	316	36%	11%
Respite	148	214	167	531	28%	19%
Massage Therapy	45	52	67	165	27%	6%
Movement Therapy	58	86	74	218	27%	8%
Personal Care	35	64	34	135	26%	5%
Mentorship	31	62	43	137	23%	5%
Behavioral Services	69	145	121	341	20%	12%
Supported Employment	5	15	5	27	19%	1%
Community Connector	26	71	45	143	18%	5%
Prevocational Services	4	17	1	22	18%	1%
Transportation	6	15	10	33	18%	1%
Day Habilitation	60	151	155	375	16%	13%
Residential Services	13	76	100	247	5%	9%
Multiple	0	0	0	1	0%	0%
Total	672	1126	903	2701	25%	



The following tables show the frequency of RFPs being placed, withdrawn, or not placed by waiver and by service. Again, the services for each waiver that are most frequently requested are highlighted.



Category of Service Requested	CES						
	No Placement Found	Withdrawn	Placed/Completed	Statewide Requests	Total Requests	Percent Not Placed	Percent of Requests Made
Respite	105	124	110	2	341	31%	29%
Homemaker Services	68	66	44	1	179	38%	15%
Movement Therapy	48	72	59	0	179	27%	15%
Behavioral Services	41	68	50	1	160	26%	14%
Community Connector	24	62	42	1	129	19%	11%
Massage Therapy	28	38	43	1	110	25%	9%
Hippotherapy	40	26	4	0	70	57%	6%
Personal Care	3	4	0	0	7	43%	1%
*Residential Services	0	3	0	0	3	0%	0%
*Transportation	0	1	0	0	1	0%	0%
Total	357	464	352	6	1179	30%	

Category of Service Requested	SLS						
	No Placement Found	Withdrawn	Placed/Completed	Statewide Requests	Total Requests	Percent Not Placed	Percent of Requests Made
Day Habilitation	41	112	91	1	245	17%	22%
Respite	43	89	57	0	189	23%	17%
Homemaker Services	45	58	33	1	137	33%	12%
Mentorship	31	61	43	1	136	23%	12%
Personal Care	32	60	34	2	128	25%	11%
Behavioral Services	9	35	25	0	69	13%	6%
Massage Therapy	16	14	24	0	54	30%	5%
Movement Therapy	10	14	15	0	39	26%	3%
Residential Services	5	16	11	4	36	14%	3%
Hippotherapy	19	8	0	0	27	70%	2%
Transportation	5	13	7	0	25	20%	2%
Supported Employment	3	11	2	0	16	19%	1%
Prevocational Services	3	11	1	0	15	20%	1%
*Community Connector	2	7	2	0	11	18%	1%
Multiple	0	0	0	1	1	0%	0%
Total	264	509	345	10	1128	23%	



Category of Service Requested	DD						
	No Placement Found	Withdrawn	Placed/Completed	Statewide Requests	Total Requests	Percent Not Placed	Percent of Requests Made
Residential Services	8	0	89	54	151	5%	40%
Day Habilitation	19	0	64	8	91	21%	24%
Behavioral Services	19	42	46	5	112	17%	30%
Supported Employment	2	0	3	2	7	29%	2%
Prevocational Services	1	0	0	0	1	100%	0%
Transportation	1	1	3	2	7	14%	2%
*Community Connector	0	2	1	0	3	0%	1%
*Respite	0	1	0	0	1	0%	0%
Massage Therapy	1	0	0	0	1	100%	0%
Mentorship	0	1	0	0	1	0%	0%
Total	51	47	206	71	375	14%	

This table shows the frequency of RFPs being placed, withdrawn, or not placed by month. There are no significant differences between months regarding the number of requests made.

Month	No Placement Found	Withdrawn	Placed/Completed	Total Requests	Percent Not Placed	Percent of Requests Made
January	40	64	67	171	23%	6%
February	54	106	90	250	22%	9%
March	78	109	92	279	28%	10%
April	59	60	81	200	30%	7%
May	109	103	98	310	35%	11%
June	95	104	54	253	38%	9%
July	38	85	43	166	23%	6%
August	45	133	87	265	17%	10%
September	42	58	66	166	25%	6%
October	41	116	67	224	18%	8%
November	40	113	84	237	17%	9%
December	31	75	74	180	17%	7%
Totals	672	1126	903	2701	25%	

This table shows the frequency of RFPs being placed, withdrawn, or not placed, by SIS support level. Individuals in the HCBS-CES waiver or served in State SLS do not have SIS support levels. Statewide RFPs are not included with these data, since we do not have SIS support level information for those individuals.

Support Level	No Placement Found	Withdrawn	Placed/Completed	Total Requests	Percent Not Placed	Percent of Requests Made
1	73	115	108	296	25%	11%
2	99	253	172	526	19%	19%
3	40	80	73	193	21%	7%
4	41	86	66	193	21%	7%
5	28	82	87	197	14%	7%
6	28	35	38	102	28%	4%
7	0	3	1	4	0%	0%
No Support Level	363	472	358	1190	30%	44%
Total	672	1126	903	2701	25%	



These tables show the rate of no placement by SIS support level for the HCBS-SLS and HCBS-DD waivers.

SLS						
Support Level	No Placement Found	Withdrawn	Placed/Completed	Total Requests	Percent Not Placed	Percent of Requests Made
1	67	99	95	261	26%	23%
2	98	212	135	445	22%	40%
3	32	51	32	115	28%	10%
4	32	48	28	108	30%	10%
5	8	41	31	80	10%	7%
6	19	15	7	41	46%	4%
No Support Level	8	43	17	68	12%	6%
Total	264	509	345	1118	24%	

DD						
Support Level	No Placement Found	Withdrawn	Placed/Completed	Total Requests	Percent Not Placed	Percent of Requests Made
1	3	7	10	20	15%	5%
2	2	29	32	63	3%	15%
3	8	24	39	71	11%	17%
4	9	35	38	82	11%	20%
5	19	36	55	110	17%	27%
6	9	19	29	57	17%	15%
7	0	3	1	4	0%	1%
Total	51	153	206	410	12%	

The following tables present a geographical analysis of the requests where no placement was found, by county, city, and zip code. The geographical analysis is based on the current residential address of the individual for whom the RFP was sent.

Note that the total RFPs by each grouping do not match the total requests seen elsewhere in this report; these charts show data only for requests not placed, therefore geographical areas (counties, cities, and zip codes) where all RFPs were placed do not appear with these data. Statewide RFPs are not included with these data, since we do not have geographical information for those individuals.

County	Number of RFPs with No Placement	Total RFPs	Percent of Requests Made	Percent Not Placed
Arapahoe	395	1627	60%	24%
Douglas	228	732	27%	31%
Adams	19	138	5%	14%
Denver	18	109	4%	17%
El Paso	7	33	1%	21%
Jefferson	1	37	1%	3%
Clear Creek	2	4	0%	50%
Elbert	2	5	0%	40%
Total	672	2701	25%	



City	Number of RFPs with No Placement	Total RFPs	Percent of Requests Made	Percent Not Placed
Aurora	266	1162	43%	23%
Centennial	65	241	9%	27%
Parker	67	239	9%	28%
Castle Rock	74	186	7%	40%
Littleton	58	193	7%	30%
Denver	26	155	6%	17%
Englewood	31	156	6%	20%
Highlands Ranch	55	169	6%	33%
Colorado Springs	7	25	1%	28%
Lakewood	1	16	1%	6%
Commerce City	1	11	0%	9%
Franktown	1	8	0%	13%
Georgetown	2	4	0%	50%
Kiowa	2	2	0%	100%
Larkspur	2	5	0%	40%
Lone Tree	3	11	0%	27%
Northglenn	1	6	0%	17%
Brighton	1	8	0%	13%
Peyton	3	3	0%	100%
Sedalia	3	7	0%	43%
Thornton	2	6	0%	33%
Westminster	1	12	0%	8%
Total	672	2701		

City/Zip	No Placement Found	Placed/Completed	Withdrawn	Total Requests	Percent of Requests Made	Percent Not Placed
Arvada		5		5	0%	0%
80003		4		4	0%	0%
80004		1		1	0%	0%
Aurora	266	402	494	1162	10%	23%
80010	37	30	62	131	1%	28%
80011	23	50	53	128	1%	18%
80012	36	61	54	140	1%	26%
80013	61	98	122	277	2%	22%
80014	18	29	27	69	1%	26%
80015	25	42	45	112	1%	22%
80016	29	44	61	134	1%	22%
80017	21	32	61	114	1%	18%
80018	5	5	6	16	0%	31%
80019	9	8		22	0%	41%
80047			1	1	0%	0%
80111		1	1	2	0%	0%
80247	2	2	1	5	0%	40%
Bennett			3	3	0%	0%
80102			3	3	0%	0%
Brighton	1	5	2	8	0%	13%
80601	1	5	2	8	0%	13%
Broomfield			1	1	0%	0%
80020			1	1	0%	0%
Calhan		1	7	8	0%	0%
80808		1	7	8	0%	0%
Castle Pines		4	1	5	0%	0%
80108		4	1	5	0%	0%
Castle Rock	74	59	53	186	3%	40%
80104	33	12	22	66	1%	50%
80108	23	20	13	56	1%	41%
80109	18	27	18	63	1%	29%
Centennial	65	75	101	241	2%	27%
80015	12	26	25	63	0%	19%
80016	4	6	3	13	0%	31%
80111		3	8	11	0%	0%
80112	12	20	23	55	0%	22%
80121	14	9	13	36	1%	39%
80122	23	11	29	63	1%	37%
Cherry Hills Village		2	1	3	0%	0%
80111		2	1	3	0%	0%
Clifton		1		1	0%	0%
81520		1		1	0%	0%
Colorado Springs	7	6	12	25	0%	28%
80902	1	2		3	0%	33%
80910	1			1	0%	100%
80911		1		1	0%	0%
80915	4		4	8	0%	50%
80916		2	6	8	0%	0%
80917			1	1	0%	0%



City/Zip	No Placement Found	Placed/Completed	Withdrawn	Total Requests	Percent of Requests Made	Percent Not Placed
80918	1	1	1	3	0%	33%
Commerce City	1	4	6	11	0%	9%
80022	1	4	6	11	0%	9%
Denver	26	53	76	155	1%	17%
80012	3			3	0%	100%
80014	1	3	1	5	0%	20%
80147		1		1	0%	0%
80204			2	2	0%	0%
80205		3	3	6	0%	0%
80207		1	1	2	0%	0%
80210			1	1	0%	0%
80212		1	2	3	0%	0%
80216	4	2	3	9	0%	44%
80218		1		1	0%	0%
80219	2	3	1	6	0%	33%
80220		1	3	4	0%	0%
80223		3	5	8	0%	0%
80230		2	1	3	0%	0%
80231	3	7	13	24	0%	13%
80237		2	4	6	0%	0%
80239	4	7	3	14	0%	29%
80247	2	6	4	12	0%	17%
80249	7	10	29	46	0%	15%
Elizabeth			1	1	0%	0%
80107			1	1	0%	0%
Englewood	31	57	68	156	1%	20%
80110	9	15	18	42	0%	21%
80111	2	10	14	26	0%	8%
80112	11	21	24	56	0%	20%
80113	9	11	12	32	0%	28%
Evergreen		1	1	2	0%	0%
80439		1	1	2	0%	0%
Flagler		1	3	4	0%	0%
80815		1	3	4	0%	0%
Fort Collins			3	3	0%	0%
80526			3	3	0%	0%
Foxfield			1	1	0%	0%
80016			1	1	0%	0%
Franktown	1	4	3	8	0%	13%
80116	1	4	3	8	0%	13%
Georgetown	2		2	4	0%	50%
80444	2		2	4	0%	50%
Golden			4	4	0%	0%
80401			2	2	0%	0%
80403			2	2	0%	0%
Grand Junction		3	1	4	0%	0%
81504		3	1	4	0%	0%
Greeley			1	1	0%	0%
80632			1	1	0%	0%
Greenwood Village		15	13	28	0%	0%



City/Zip	No Placement Found	Placed/Completed	Withdrawn	Total Requests	Percent of Requests Made	Percent Not Placed
80111		7	10	17	0%	0%
80121		8	3	11	0%	0%
Highlands Ranch	55	50	64	169	2%	33%
80126	25	22	23	71	1%	35%
80129	21	19	22	62	1%	34%
80130	9	9	19	37	0%	24%
Kiowa	2			2	0%	100%
80117	2			2	0%	100%
Lakewood	1	3	12	16	0%	6%
80214			12	12	0%	0%
80215	1	2		3	0%	33%
80227		1		1	0%	0%
Larkspur	2	2	1	5	0%	40%
80118	2	2	1	5	0%	40%
Littleton	58	53	82	193	2%	30%
80120	26	18	20	64	1%	41%
80121		1	1	2	0%	0%
80122	6	8	12	26	0%	23%
80123	10	9	28	48	0%	21%
80124		1	6	7	0%	0%
80125	2	7	9	18	0%	11%
80126	3	2	3	8	0%	38%
80127		1		1	0%	0%
80128	3	6	2	11	0%	27%
80129	5			5	0%	100%
80130	3		1	4	0%	75%
Lone Tree	3	2	6	11	0%	27%
80124	3	2	6	11	0%	27%
Longmont			1	1	0%	0%
80501			1	1	0%	0%
Northglenn	1	3	2	6	0%	17%
80233	1	3	2	6	0%	17%
Parker	67	80	92	239	2%	28%
80134	47	61	63	171	2%	27%
80138	20	19	29	68	1%	29%
Peyton	3			3	0%	100%
80831	3			3	0%	100%
Sedalia	3	2	2	7	0%	43%
80135	3	2	2	7	0%	43%
Thornton	2	2	2	6	0%	33%
80214	2			2	0%	100%
80229			2	2	0%	0%
80233		2		2	0%	0%
Westminster	1	7	4	12	0%	8%
80020		1		1	0%	0%
80030			3	3	0%	0%
80234	1	6	1	8	0%	13%
Woodland Park		1		1	0%	0%
80863		1		1	0%	0%
Total Requests	672	903	1126	2701		

The final table (on the following pages) shows the rate of “No Placement” by both city and service, showing which supports are most needed in which locations. The cities are sorted such that cities with the highest total number of requests are at the top. The cells highlighted in the columns “Percent Not Placed” and “Percent Requested” are those that are above average for that service.

	Respite				Day Habilitation				Massage Therapy				Homemaker Services				Movement Therapy				Behavioral Services				Residential Services			
	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested
Aurora	52	211	25%	40%	19	170	11%	46%	18	74	24%	40%	41	127	32%	40%	26	95	27%	44%	32	153	21%	46%	7	79	9%	42%
Centennial	8	41	20%	8%	8	32	25%	9%	4	11	36%	9%	17	40	43%	13%	3	10	30%	5%	7	33	21%	10%	0	15	0%	8%
Parker	23	64	36%	12%	5	31	16%	8%	6	13	46%	13%	9	27	33%	9%	3	17	18%	8%	6	28	21%	8%	0	10	0%	5%
Littleton	14	37	38%	7%	5	28	18%	8%	3	8	38%	7%	11	29	38%	9%	7	20	35%	9%	3	11	27%	3%	0	8	0%	4%
Castle Rock	20	44	45%	8%	8	19	42%	5%	6	17	35%	13%	14	24	58%	8%	6	21	29%	10%	5	24	21%	7%	2	8	25%	4%
Highlands Ranch	12	40	30%	8%	6	13	46%	4%	4	12	33%	9%	11	23	48%	7%	4	19	21%	9%	2	19	11%	6%	1	8	13%	4%
Englewood	10	32	31%	6%	4	26	15%	7%	1	7	14%	2%	4	16	25%	5%	4	18	22%	8%	2	14	14%	4%	0	7	0%	4%
Denver	3	25	12%	5%	2	19	11%	5%	1	8	13%	2%	2	14	14%	4%	1	4	25%	2%	8	19	42%	6%	3	32	9%	17%
Greenwood Village	0	8	0%	2%	0	3	0%	1%	0	0		0%	0	1	0%	0%	0	1	0%	0%	0	5	0%	1%	0	1	0%	1%
Colorado Springs	2	6	33%	1%	0	3	0%	1%	1	3	33%	2%	1	3	33%	1%	1	4	25%	2%	1	3	33%	1%	0	0		0%
Lakewood	0	1	0%	0%	0	4	0%	1%	0	1	0%	0%	0	0		0%	0	1	0%	0%	1	4	25%	1%	0	2	0%	1%
Westminster	0	4	0%	1%	0	1	0%	0%	0	0		0%	0	2	0%	1%	0	0		0%	1	2	50%	1%	0	1	0%	1%
Commerce City	0	2	0%	0%	0	2	0%	1%	0	0		0%	0	0		0%	0	0		0%	0	2	0%	1%	0	2	0%	1%
Lone Tree	0	0		0%	1	1	100%	0%	0	0		0%	1	1	100%	0%	0	2	0%	1%	1	4	25%	1%	0	0		0%
Brighton	0	1	0%	0%	0	2	0%	1%	0	1	0%	0%	1	2	50%	1%	0	1	0%	0%	0	1	0%	0%	0	0		0%
Calhan	0	3	0%	1%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Franktown	0	0		0%	0	1	0%	0%	0	4	0%	0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%
Sedalia	1	1	100%	0%	1	2	50%	1%	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	1	0%	1%
Northglenn	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	2	0%	1%
Thornton	2	3	67%	1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	2	0%	1%
Arvada	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	2	0%	1%	0	2	0%	1%
Castle Pines	0	1	0%	0%	0	0		0%	0	1	0%	0%	0	1	0%	0%	0	1	0%	0%	0	1	0%	0%	0	0		0%
Larkspur	0	2	0%	0%	0	0		0%	0	1	0%	0%	0	0		0%	2	2	100%	1%	0	0		0%	0	0		0%
Flagler	0	1	0%	0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%
Georgetown	0	0		0%	1	1	100%	0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%
Golden	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%	0	1	0%	0%	0	2	0%	1%
Grand Junction	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	3	0%	2%
Bennett	0	0		0%	0	2	0%	1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Cherry Hills Village	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	1	0%	0%	0	0		0%
Fort Collins	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	2	0%	1%
Peyton	0	0		0%	0	0		0%	1	1	100%	2%	1	1	100%	0%	1	1	100%	0%	0	0		0%	0	0		0%

	Respite				Day Habilitation				Massage Therapy				Homemaker Services				Movement Therapy				Behavioral Services				Residential Services			
	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested
Evergreen	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%
Kiowa	1	1	100%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Broomfield	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%
Clifton	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	1%
Elizabeth	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Foxfield	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%
Greeley	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	1%
Longmont	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%
Woodland Park	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Total	148	529	28%	100%	60	366	16%	100%	45	164	27%	100%	113	314	36%	1	58	218	27%	100%	69	335	21%	100%	13	189	7%	100%

	Mentorship				Supported Employment				Personal Care				Transportation				Prevocational Services				Community Connector				Hippotherapy			
	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested
Aurora	15	63	24%	42%	3	10	30%	40%	11	61	18%	40%	2	13	15%	42%	3	14	21%	64%	12	54	22%	38%	25	38	66%	39%
Centennial	6	21	29%	8%	1	3	33%	12%	5	17	29%	12%	1	4	25%	13%	1	1	100%	5%	3	9	33%	6%	1	4	25%	4%
Parker	2	10	20%	5%	0	2	0%	8%	4	12	33%	8%	0	1	0%	3%	0	0		0%	0	9	0%	6%	9	15	60%	15%
Littleton	2	6	33%	4%	0	3	0%	12%	4	6	67%	12%	1	2	50%	6%	0	1	0%	5%	4	20	20%	14%	4	14	29%	14%
Castle Rock	2	8	25%	4%	0	0		0%	2	5	40%	0%	0	0		0%	0	0		0%	1	7	14%	5%	8	9	89%	9%
Highlands Ranch	2	8	25%	4%	0	0		0%	5	8	63%	0%	0	1	0%	3%	0	1	0%	5%	3	10	30%	7%	5	7	71%	7%
Englewood	1	7	14%	4%	0	2	0%	8%	1	6	17%	8%	1	4	25%	13%	0	2	0%	9%	2	12	17%	8%	1	3	33%	3%
Denver	1	9	11%	17%	0	1	0%	4%	1	11	9%	4%	0	2	0%	6%	0	0		0%	1	8	13%	6%	3	3	100%	3%
Greenwood Village	0	3	0%	1%	0	1	0%	4%	0	1	0%	4%	0	0		0%	0	2	0%	9%	0	2	0%	1%	0	0		0%
Colorado Springs	0	0		0%	0	0		0%	1	1	100%	0%	0	0		0%	0	0		0%	0	2	0%	1%	0	0		0%
Lakewood	0	0		1%	0	0		0%	0	0		0%	0	2	0%	6%	0	0		0%	0	1	0%	1%	0	0		0%
Westminster	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	2	0%	1%	0	0		0%
Commerce City	0	0		1%	0	1	0%	4%	0	0		4%	1	1	100%	3%	0	0		0%	0	1	0%	1%	0	0		0%
Lone Tree	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	3	0%	2%	0	0		0%

	Mentorship				Supported Employment				Personal Care				Transportation				Prevocational Services				Community Connector				Hippotherapy			
	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested
Brighton	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Calhan	0	0		0%	0	0		0%	0	3	0%	0%	0	0		0%	0	1	0%	5%	0	0		0%	0	0		0%
Franktown	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	1	2	50%	2%
Sedalia	0	0		1%	0	0		0%	1	1	100%	0%	0	0		0%	0	0		0%	0	1	0%	1%	0	0		0%
Northglenn	0	0		1%	1	2	50%	8%	0	0		8%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Thornton	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Arvada	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Castle Pines	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Larkspur	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Flagler	0	0		0%	0	0		0%	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Georgetown	0	1	0%	0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	1	1	100%	1%
Golden	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Grand Junction	0	0		2%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Bennett	0	0		0%	0	0		0%	0	0		0%	0	1	0%	3%	0	0		0%	0	0		0%	0	0		0%
Cherry Hills Village	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Fort Collins	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Peyton	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Evergreen	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	1	0%	1%	0	0		0%
Kiowa	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	1	1	100%	1%
Broomfield	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Clifton	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Elizabeth	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Foxfield	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Greeley	0	0		1%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Longmont	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Woodland Park	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%	0	0		0%
Total	31	136	23%	100%	5	25	20%	100%	35	133	26%	100%	6	31	19%	100%	4	22	18%	100%	26	142	18%	100%	59	97	61%	100%

	Totals			
	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested
Aurora	266	1162	23%	43%
Centennial	65	241	27%	9%
Parker	67	239	28%	9%
Littleton	58	193	30%	7%
Castle Rock	74	186	40%	7%
Highlands Ranch	55	169	33%	6%
Englewood	31	156	20%	6%
Denver	26	155	17%	6%
Greenwood Village	0	28	0%	1%
Colorado Springs	7	25	28%	1%
Lakewood	1	16	6%	1%
Westminster	1	12	8%	0%
Commerce City	1	11	9%	0%
Lone Tree	3	11	27%	0%
Brighton	1	8	13%	0%
Calhan	0	8	0%	0%
Franktown	1	8	13%	0%
Sedalia	3	7	43%	0%
Northglenn	1	6	17%	0%
Thornton	2	6	33%	0%
Arvada	0	5	0%	0%
Castle Pines	0	5	0%	0%
Larkspur	2	5	40%	0%
Flagler	0	4	0%	0%
Georgetown	2	4	50%	0%
Golden	0	4	0%	0%
Grand Junction	0	4	0%	0%
Bennett	0	3	0%	0%
Cherry Hills Village	0	3	0%	0%
Fort Collins	0	3	0%	0%
Peyton	3	3	100%	0%
Evergreen	0	2	0%	0%

	Totals			
	Number Not Placed	Number Requested	Percent Not Placed	Percent Requested
Kiowa	2	2	100%	0%
Broomfield	0	1	0%	0%
Clifton	0	1	0%	0%
Elizabeth	0	1	0%	0%
Foxfield	0	1	0%	0%
Greeley	0	1	0%	0%
Longmont	0	1	0%	0%
Woodland Park	0	1	0%	0%
Total	672	2701	25%	100%